To: Mugdan, Walter[Mugdan.Walter@epa.gov]

From: Al_Collins@oxy.com
Sent: Mon 1/8/2018 9:24:45 PM
Subject: Re: RE: Meeting with the RA

I spoke to Eric as well. And hardly "my" intentions, but I am absolutely committed to making sure you & Eric have as much information as I do.

On Jan 8, 2018, at 4:21 PM, Mugdan, Walter Mugdan.Walter@epa.gov wrote:

Al - we got your voicemail messages ... thanks for letting us know of your intentions.

From: Al_Collins@oxy.com<mailto:Al_Collins@oxy.com> [mailto:Al_Collins@oxy.com]

Sent: Monday, January 08, 2018 9:54 AM

To: Mugdan, Walter < Mugdan.Walter@epa.gov < mailto: Mugdan.Walter@epa.gov >>; Schaaf, Eric

<Schaaf.Eric@epa.gov<mailto:Schaaf.Eric@epa.gov>>

Subject: Meeting with the RA

Walter and Eric:

We'd like to meet with the RA to introduce ourselves and Occidental to him. Our agenda would be:

- Overview of the operating plants we have in NY and NJ
- * Summarize the remediation operations in NY and NJ both past and on-going (I don't think we have any activities in Puerto Rico)
- * Discuss the Passaic River (why Occidental is involved, the remediation design, schedule, commitment, etc)
- * And give a brief overview of the bankruptcy litigation and other legal issues.

I am thinking that an hour would be about the right amount of time. We would keep the presentation high level and have plenty of time for questions.

However, before formally requesting the meeting, I wanted to make sure you were both comfortable with the meeting and the agenda. It is my hope that both of you would attend (it will probably be me, Mike Anderson, Glenn Springs site manager, someone from OxyChem and someone from Oxy's legal department). I'd be glad to share our draft presentation for your review and comment ahead of time too if that is appropriate.

Our ideal timing would be this month.

Please let me know if you have any thoughts or concerns.

Sincerely,

Al Collins

Occidental Petroleum Corporation